

August 13, 2020

Heritage Restoration Inc.
14 Paisley Ln.
Stouffville, ON
L4A 7X4

RE: Letter of Reference for Heritage Restoration Inc. (HRI)

RJC No. TOR.099521.0001

Read Jones Christoffersen Ltd. (RJC) has consistently recommended HRI to our most valued clients for their parking garage and structural rehabilitation projects since 2015. This trust is owing entirely to HRI's proven high standard of workmanship and project management skills, their professional and courteous work force, and their collaborative leadership team.

Throughout our history working together we have been consistently pleased with the performance of their staff. They have completed projects of varying size and complexity on time and on budget.

They have regularly exhibited the ability to deliver excellent overall project performance. Their management team is responsive, has great attention to detail, and ensures the completion of high quality work.

It is without hesitation that we encourage the tendering of any structural rehabilitation work to HRI. They have both the capacity and capability necessary to take on a wide variety of restoration projects.

Yours truly,

READ JONES CHRISTOFFERSEN LTD.



Michael Pond, P.Eng.
Principal